# Herriman <br>  

STAFF REPORT

## DATE: February 13, 2024

TO: The Honorable Mayor and City Council
FROM: Kyle Maurer, Director of Finance and Administrative Services
SUBJECT: Discussion of the Fiscal Year 2025 and 2026 Requested Budgets for Administration and Administrative Services

## RECOMMENDATION:

N/A - This is for discussion only.

## ISSUE BEFORE COUNCIL:

N/A - This is for discussion only.

## BACKGROUND/SUMMARY:

Staff will present highlights of the department submitted budgets for the Administration and Administrative Services departments

## DISCUSSION:

Administration - For fiscal year 2025 the overall operating budget is requested to decrease approximately $\$ 29,800$, leaving a requested budget of $\$ 64,050$. The increase in personnel costs in both fiscal years is due to projected COLA and insurance increases, along with one proposed market adjustment in fiscal year 2025. Increases in fiscal year 2026 are due to projected COLA/insurance increases, along with general inflation.

Finance - Overall operating budget is requested to decrease approximately $\$ 26,000$ in fiscal year 2025. The majority of this decrease is due to switching credit card processors in fiscal year 2024. Notable operating changes include the cost of EasyCIP, the City's CIP software, being included in the Finance department instead of multiple Public Works departments. The proposed personnel cost increases are due to 1) Anticipated COLA adjustments, 2) Anticipated insurance increases, 3) Proposed career ladder for the Accountant I (to an Accountant II-graduating with a Master's Degree in Accounting) and 4) A 5\% increase for the City Treasurer due to the achievement of a Bachelor's Degree in Accounting. Fiscal year 2026 operating costs are requested to increase $\$ 7,200$, largely due to computer replacements and anticipated inflation.

Finance is also requesting the replacement of its current ERP system (Pelorus). This will be included in the capital requests and will require $\$ 300,000$ of funding in fiscal year 2025 and $\$ 510,000$ of funding in fiscal year 2026. Final amounts will not be known until a formal RFP is issued. Costs are based off of recent software purchases from neighboring municipalities.

Justice Court - Overall operating expenditures are requested to increase approximately $\$ 8,100$ for fiscal year 2025. Most of this increase is due to an anticipated increase from the City of Draper for Judge Garner's personnel costs and computer replacements. Personnel cost increases in fiscal year 2025 of $\$ 19,900$ are requested due to 1) Anticipated COLA adjustments, 2) Anticipated insurance increases, and 3) Anticipated career ladder increases for two of the Court's Judicial Assistants. Fiscal year 2026 operating expenditures are anticipated to increase due to 1) Postage rate increases, 2) Increase in cost for Judge Garner's services, and 3) Computer replacements.

City Recorder - Overall operating expenditures are requested to decrease approximately $\$ 15,000$ for fiscal year 2025. The majority of this decrease is due to the reduction of public notice and credit card processing expenditures. Since there will be an election in fiscal year 2026, the City Recorder has requested $\$ 85,000$ for the election. The actual amount is not known yet. Personnel costs are anticipated to increase due to anticipated COLA and insurance increases.

Customer Service - For fiscal year 2025 operating expenditures are requested to increase $\$ 1,000$. This is largely due to a requested computer replacement. Personnel costs are anticipated to increase due to 1) An anticipated COLA, 2) Anticipated insurance increases, and 3) A requested career ladder increase for one of the Customer Service Technicians. The only requested increase (outside of personnel) for fiscal year 2026 is $\$ 2,500$ to replace a computer.

## ALTERNATIVES:

The City Council will ultimately pass a final budget in June 2024 (unless a property tax increase is proposed). The City Council has the discretion to approve or deny any budget request or budgetary line item.

## FISCAL IMPACT:

Overall fiscal impacts are included in the summary sheets.

## ATTACHMENTS:

Budget Summary and Detail

| City of Herriman <br> Requested Fiscal Year 2025/2026 Budgets - Administ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Row Labels | FY2025 Base Budget | FY2025 <br> Ongoing <br> Request | FY2025 One Time Request | FY2025 <br> Department <br> Requested | FY2026 Ongoing Request | FY2026 One Time Request | FY2026 <br> Department <br> Requested |
| Administration | 712,091 | $(18,741)$ | 4,500 | 697,850 | 32,000 | 4,800 | 730,150 |
| Personnel | 824,100 | 32,600 |  | 856,700 | 29,400 |  | 886,100 |
| Operating | 93,891 | $(34,341)$ | 4,500 | 64,050 | 4,600 | 4,800 | 68,950 |
| Capital Outlay | 15,000 | $(15,000)$ |  | - | - |  | - |
| Admin Fee Offset | $(220,900)$ | $(2,000)$ |  | $(222,900)$ | $(2,000)$ |  | $(224,900)$ |
| Customer Service | 144,000 | 10,400 | 2,500 | 156,900 | 9,200 | 2,500 | 166,100 |
| Personnel | 307,250 | 13,550 |  | 320,800 | 10,800 |  | 331,600 |
| Operating | 6,150 | $(1,550)$ | 2,500 | 7,100 | - | 2,500 | 7,100 |
| Admin Fee Offset | $(169,400)$ | $(1,600)$ |  | $(171,000)$ | $(1,600)$ |  | $(172,600)$ |
| Finance | 453,315 | 3,945 | 2,300 | 459,560 | 23,205 | 3,300 | 483,765 |
| Personnel | 606,800 | 34,800 |  | 641,600 | 22,100 |  | 663,700 |
| Operating | 133,215 | $(28,155)$ | 2,300 | 107,360 | 3,905 | 3,300 | 112,265 |
| Capital Outlay | - | - |  | - | - |  | - |
| Admin Fee Offset | $(286,700)$ | $(2,700)$ |  | $(289,400)$ | $(2,800)$ |  | $(292,200)$ |
| Recorder | 382,839 | $(19,939)$ | 16,000 | 378,900 | 17,700 | 87,500 | 468,100 |
| Personnel | 390,700 | 11,800 |  | 402,500 | 13,600 |  | 416,100 |
| Operating | 105,839 | $(30,739)$ | 16,000 | 91,100 | 5,100 | 87,500 | 167,700 |
| Capital Outlay | - |  |  | - | - |  | - |
| Admin Fee Offset | $(113,700)$ | $(1,000)$ |  | $(114,700)$ | $(1,000)$ |  | $(115,700)$ |
| Justice Court | 480,653 | 24,347 | 3,700 | 508,700 | 18,400 | 2,000 | 525,400 |
| Personnel | 362,600 | 19,900 |  | 382,500 | 13,200 |  | 395,700 |
| Operating | 118,053 | 4,447 | 3,700 | 126,200 | 5,200 | 2,000 | 129,700 |
| Capital Outlay | - |  |  | - |  |  | - |
| Grand Total | 2,172,898 | 12 | 29,000 | 2,201,910 | 100,505 | 100,100 | 2,373,515 |





## ERP System Replacement

| Master Plan | Status |  |
| :--- | :--- | :--- |
| Project Number | $0172-00$ | Phase |
| Project Year | 2025 | Project Location |
| Division | Administrative Services |  |
| Department | Finance |  |
| Project Type | Capital Project |  |
| Project Category | Information Technology |  |
| Project Condition | Desirable |  |
| Useful Life | 10 |  |
| Age | 0 |  |
| Annual Project | No |  |
| Priority | Normal |  |
| Average Priority Score | 67.5 |  |

## Project Description

The City has been using Pelorus Methods as its Accounting, Payroll, and Utility Billing software provider since 2013. The City is currently the largest client using its software. Pelorus was designed for very small governments (sample clients include Vineyard City, Ivins City, and Heber City). Staff have started running into significant issues with the software due to its limitations and it not being designed to process the large volume of transactions the City processes.

## Project Justification

Staff have started running into significant issues with the software due to its limitations and it not being designed to process the large volume of transactions the City processes. Some of the issues include:
-Only being able to send out 100 utility billing eBills at a time; takes staff $1 / 2$ day to send out eBills (and sometimes they will not send due to recipient's e-mail servers identifying the e-mail as spam).
-Payroll occasionally not being able to send out electronic paycheck stubs due to technical issues with the software.
-Unable to flag utility bill readings as "estimates", software provider says actual reads should always be collected, which is not realistic.
-Unable to reliably issue purchase orders, as purchase orders cannot be changed once entered and cannot accommodate change orders (which are commonplace with capital projects). Staff have also run into significant issues processing partial payments on a purchase order. Purchase orders are a cornerstone of governmental budgeting and acts as a tool to ensure budgetary compliance.
-Unable to delete historical data out of the system. We have data in the system (ex: Utility Billing) that is past GRAMA retention requirements and needs to be purged. If a GRAMA request comes in, staff have to produce the records, even if past retention, if we have it.

In addition to having a lack of a user-friendly interface (it is designed and "looks" like an accounting program and is intimidating for non-Finance users), staff have identified the following missing functionality:
-Lack of timekeeping system in payroll. More than half of the City is still on paper timecards because the "temporary" electronic timecard system implemented with the work order system lacks functionality to accommodate complex schedules.
-No Human Resource functionality. Applicant tracking/application process is handled in a separate system; personnel actions are manual and not integrated with the system; no way to track information not directly related to payroll (FMLA, certifications, etc.). Both payroll and HR track long-term items on "lists" and "sticky notes," which is not efficient and leads to errors.
-No electronic workflow approvals. For example, Accounts Payable, General Ledger, Payroll, Human Resources all should have electronic means of approval.
-Lack of General Ledger functionality. Limited ways for Finance to manage the Chart of Accounts; lack of audit trails in certain programs (such as Accounts Payable); no way to track items more granularly (such as by project or activity).
-No self service payroll functionality. All payroll functions (such as direct deposit and withholding changes) have to occur with paper through HR. Employees also have to request copies of timesheets through HR or Payroll.
-No capital project tracking. With the number of projects the City manages, it is imperative the capital project tracking system integrates with the Financials and is available for all users to see. With Finance taking over administration of the CIP, staff desires integration with the Financial and Budgeting systems.
-Lack of document management system. Currently, there is no permanent place invoices and other documents are stored. Workaround is storing on a City network drive and including a link in the accounting software. If the link is broken, then there will not be an easy way to pull up the document.
-Lack of contract management software. Contracts are currently being tracked and logged by the City Recorder. This requires staff to go to the City Recorder anytime they need a copy of an executed contract.
-Responsiveness/speed of utility billing. Due to the number of accounts the City has, it takes an extraordinary amount of time for the Utility Billing program to load, reports to run, and posting of cash receipts. For example, on the bill due date, it routinely takes over an hour and a half to post electronic payments made through Xpress Bill Pay, and will routinely lock the system for anyone using utility billing.
-Unusable fixed assets accounting. The City has outgrown the usefulness of the fixed assets accounting portion of Pelorus. The City had numerous findings in past years regarding fixed assets. The City is now using a standalone program that does not integrate with the financial software.
-Budget preparation/management. There is no way for departments to enter their own budget requests, budget transfer requests, or budget amendment requests. This requires the Finance Director to create Excel spreadsheets for data entry and takes additional time for departments to prepare budget requests. In addifidn, it is difficult
to track historical data due to the lack of user "friendliness."

There are other "nice to haves" new software would assist with, such as ACFR and budget preparation. While the overall proposal is to replace the Financials, Human Resources, and Utility Billing modules of the software, the first phase of the proposed project is Financials and Human Resources, which is a Government Finance Officers Association (GFOA) best practice. The City is at a point where something needs to be done relatively soon.

## Associated Development

## Funding Details

| Update | Funding Source | Original/CO | Prior | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | Future |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Update | 40-General Fund | Original | \$100,000 | \$200,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | Total | \$100,000 | \$200,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

## Estimated Cost Details

| Update | Expense Category | Original/CO | Prior | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Update | Construction | Original | \$0 | \$300,000 | \$300,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |  |
| Update | Operations \& Maintenance | Original | \$0 | \$100,000 | \$210,000 | \$220,500 | \$231,525 | \$243,100 | \$255,256 | \$268,020 | \$281,420 | \$295,500 |  |
|  |  | Total | \$0 | \$400,000 | \$510,000 | \$220,500 | \$231,525 | \$243,100 | \$255,256 | \$268,020 | \$281,420 | \$295,500 |  |

## Notes/Comments

| Staff | Post Date $\overline{\text { E }}$ |  | Notes/Comments |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| No Data |  |  |  |  |

